

# DRAFT ASSURANCE REPORT ON DISCLOSED PUBLIC INFRASTRUCTURE PROJECTS AND CONTRACTS BY THE MINISTRY OF WORKS AND TRANSPORT ON CONSTRUCTION OF MARKET AT PLOT 422, BLOCK 369 LUKAYA TOWN COUNCIL KALUNGU DISTRICT COMPLETION OF PHASE 1 AND PHASE 2 WORKS PROC REF: MOWT/WOKS/14-15/00340

**CoST Uganda Chapter** 

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# THE STORY

This Assurance Report (AR) presents findings, points of difference and recommendations of the Assurance Process (AP) conducted by the Multi-Stakeholder working Group on the Procuring Entity's (PE)a Ministry of Works and Transport selected projectof Construction Of Market At Plot 422, Block 369 Lukaya Town Council Kalungu District Completion of Phase 1 And Phase 2 Works. The methodology was based on desk studies, field visits data collection, analysis and disclosed data verification meetings. The Assurance Process was undertaken in two stages:

- (i) Disclosure and verification of information disclosed to the public on the Identified projects informed by the Infrastructure Data Standard (IDS); and
- (ii) Analysis of the data availed by the PEs.

The project is located in Lukaya town council on the Masaka-Kampala highway, close to the shores of Lake Victoria and just south of the equator. The town is approximately 26.5 kilometres by road, north-east of Masaka, the nearest large city that is approximately 106.5 kilometers, by road, south-west of Kampala, the capital and largest city of Uganda. The project involved completion of Phase I works and Construction of a block of shops and lockups and was funded by the Government of Uganda. Ministry of Works procured Sumadhura Technologies in May 2016 and work commenced on 28<sup>th</sup> June 2017. The project cost was Ugx 2,096,167,614/- and the project duration was initially for 12 monthsand this was extended twice first by 6 month and then 4 month totaling to 10 month. To date the project has not been completed bending an unclosed request for Extension of Time.

With respect to the assurance process, preliminary findings for phase ii of the contract reveal that the rate of project implementation has been painfully slow. On 24th October, 2017, physical progress was estimated to be 62%, Financial Progress was 23.84% against time progress of 93%. The project scope involved Completion of Phase I that also ended prematurely and Construction of a block of shops and lockups. Results indicate Proactive Disclosure and reactive disclosure for this project stands at 65% and 15% respectively according to the infrastructure data standard. The Overall dis closure level for the Lukaya market stands at 45%. Generally there was no disclosure for data for phase I of the project. The very low level of reactive and proactive disclosure is attributed to the unavailability of certain data which was held by Government offices.

Whereas the design was done in-house, this was skewed to only building design issues and engineering aspects. Furthermore cross cutting issues such as socio-economic and Environment assessment were grossed over during the project planning and implementation phase. These should be strengthened to mitigate cost escalation, claims and delays.

Accessing information was a challenge. This means that the PEs have not fully embraced and mainstreamed the Cost IDS to enable free information sharing.

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# ABBREVIATIONS AND ACRONYMS

AFIC	Africa Freedom of Information Centre
AP	Assurance Professional
CoST	Construction Sector Transparency
FY	Financial Year
GoU	Government of Uganda
IDS	Infrastructure Data Standard
MoU	Memorandum of Understanding
MoWT	Ministry of Works and Transport
MC	Medium Curing
MSG	Multi-Stakeholder Group
PE	Procurement Entity
PPDA	Public Procurement and Disposal of Public Assets Authority
ТА	Technical Assistance
TOR	Terms of Reference
UNRA	Uganda National Roads Authority
NWSC	National Water and Sewerage Corporation

#### **CHAPTER ONE: INTRODUCTION**

#### BACKGROUND

CoST is the Infrastructure Transparency Initiative aimed at improving citizens' lives through better infrastructure. CoST Uganda is a National Chapter of CoST International, a global initiative whose Secretariat is based in the United Kingdom. Uganda joined the initiative on 18<sup>th</sup> September 2013 following an application by the Uganda National Roads Authority (UNRA) inviting CoST International to support its work in advancing value for money in public projects through transparency and citizen participation in public projects. Today, the Ministry of Works and Transport is the champion of CoST in Uganda.

The initiative is built on a tripartite partnership between the Government of Uganda, the Private Sector and Civil Society to address the challenges in the infrastructure sector in Uganda. CoST Uganda is guided by a Multi-Stakeholder Group (MSG) of 9 persons and one observer who lead, plan and engage to build trust, transparency and accountability among the three sectors. CoST is hosted by the Africa Freedom of Information Centre in Uganda; a continental Non-Governmental Organisationthat sits on the MSG. CoST is aimed at enhancing disclosure, validation and interpretation of infrastructure data into a simpler language to empower stakeholders to engage. CoST is built on four core features of Assurance, Disclosure, Social Accountability and Multi-Stakeholder working.

CoST- the Infrastructure Initiative Uganda chapter as part of its effort to promote better lives from better infrastructure, commissioned the 2<sup>nd</sup> Assurance Process learning from the experiences and lessons learnt in the 1<sup>st</sup> Assurance Process. The 2<sup>nd</sup> Assurance Process was carried out at MoWT completion of Phase I works and Construction of a block of shops and lockups of Lukaya Market and was funded by the Government of Uganda. The project is located in Lukaya town council on the Masaka-Kampala highway, close to the shores of Lake Victoria and just south of the equator. The town is approximately 26.5 kilometers by road, north-east of Masaka, the nearest large city that is approximately 106.5 kilometers, by road, south-west of Kampala, the capital and largest city of Uganda.

The Assurance process involved retrieval, Analysis, interpretation and presentation of all 67 IDS data points of the project information disclosed by MoWT for both proactive and reactive information on Phase II of Lukaya market. The project cost was Ugx 2,096,167,614/- and was implemented by Sumadhura Technologies. The project was initially planned to take 12 months and has been going on till todate with the project completion date of 28<sup>th</sup> April 2018 exceeded by over 6 month

# **1.3. OBJECTIVES OF THE PROJECT**

The objective of the project was to complete phase I and to construct a block of shops and lockups. In particular the project involved:

- A. Completion of Phase I Works
  - Construction of Worktop on Existing Stalls
  - Construction of Splash Apron
  - Floor and worktop finishes on existing structures
  - Completion of ablusion areas
- B. Phase II works- Construction of a block of shops and lockups

#### 1.4 ASSURANCE SCOPE OF WORKS

The scope of works for this assurance exercise included:

- Identification of Procuring Entities to participate in the assurance study.
- Participate in PE Engagement Meetings during CoST Assurance Process to introduce the objectives of the study, review and share methodology, experiences, challenges and findings.
- Conduct desk reviews on Assurance Process; identify tools for data collection in line with the Infrastructure Data Standard (IDS).
- Verification of the accuracy and completeness of data disclosed on the projects through Validation meetings with the PE
- To receive and analyse data disclosed and verified for all CoST projects in order to make informed judgments about the cost and quality of the infrastructure.
- Produce reports that are clearly intelligible to the non-specialists, outlining the extent and accuracy of the information released on the CoST projects.
- Synthesise collected information and produce reports highlighting information obtained and key concerns

## CHAPTER TWO: ASSURANCE METHODOLOGY

#### 2.1 General Methodology

The Assurance process is guided by the CoST Disclosure Manual 2018 in order to execute the tasks pertinent to the successful completion of the process. The Assurance process involved a desk review to help inform and populate the IDS for basic information and understanding of the project including the Scope, location, project name, etc. Validation meetings were conducted together with the PE to help in the verifying accurateness, completeness and correctness of the data collected. Throughout the Assurance Process, the Assurance professionals ensured that stakeholders such as Agency officials and project managers, District Local Government and Municipality officials and politicians were fully involved and actively participated in the process. A detailed description of the methodology adopted is elaborated in the sections below

## 2.2 Summary of Methodology

#### Figure 2: Summary of Methodology

PRE-ASSURANCE MEETING	DESK STUDY	FIELD VISIT	DISSEMINATION MEETING	DISCLOSURE WORKSHOP
• Identify PE • Meeting with PE • Project selection with PE	• Initial meeting with PE • Proactive disclosure with reference to IDS • Reactive disclosure • Prepare first draft report	•Sitevisit •Verfication of data in IDS	<ul> <li>Present draft report to PE</li> <li>Review feedback</li> <li>Prepare second draft report</li> <li>Submit second draft report to PE</li> <li>Prepare final report</li> </ul>	• Present final report • Present summary leaflets

## CHAPTER THREE: SUMMARY OF DISCLOSED INFORMATION

## 3.1 General

Information disclosure assessment was based on two levels of the CoST IDS namely, proactive and reactive disclosure. Proactive disclosure assessment looked at public platforms such as physical project signboards, websites of the PE, beneficiary institutions, funder and PPDA (the Government Procurement Portal), as well as disclosure publications by the Procurement Entity (PE). The assessment followed the data points provided by the Infrastructure Data Standard for proactive disclosure shown in theTable 1 below.

 Table 1: Data Standard items for Proactive Disclosure of Information

Project Information			
Project Identification:		Projec	t Completion
1. Project reference	Number	1.	Project Status (Current)
2. Project Owner		2.	Completion Cost (Projected)
3. Sector, Sub-sect	or	3.	Completion Date (Projected)
4. Project name		4.	Scope at Completion (projected)
5. Project Location		5.	Reasons for Changes
6. Purpose		6.	Reference to Audit and Evaluation
7. Project Descripti	on		reports
	Contra	ct Infor	mation
Project preparation			Calendar Implementation
1. Project Scope (N	lain output)	1.	Variation to Contract price
2. Environmental In	npact	2.	Escalation of contract price
3. Land and Settler	nent Impact	3.	Variation to contract duration
4. Contact Details		4.	Variation to contract scope
5. Funding Sources	6	5.	Reason for price changes
<ol><li>Project Budget</li></ol>		6.	Reason for scope and duration
<ol><li>Project Approval</li></ol>	Date		changes
Procurement			
1. Procuring Entity			
2. Procuring Entity Contact Details			
3. Procurement Process			
4. Contract type			
5. Contract status			
6. Number of firms	tendering		
7. Cost estimates			
8. Contract administration			
9. Contract title			
10. Contract Firms			
11. Contract Price			
12. Contract scope of work			
13. Contract start da	te		
14. Contract Duratio	n		

In order to validate the data proactively disclosed by the PE, CoST Uganda Multi-Stakeholder Group requested for reactive data in accordance with the specifications provided in the commitment letters between the PE and the MSG. The data requested is presented in the table 3 below.

Project Information			
Project Identification and preparation:	Project Completion		
1. Multi-year programme & Budget	1. Implementation Progress reports		
2. Environmental and social impact	2. Budget amendment decision		
assessment	3. Project Completion report		
3. Resettlement and Compensation	<ol><li>Project Evaluation report</li></ol>		
plan	5. Technical Audit reports		
<ol><li>Project officials and roles</li></ol>	6. Financial Audit reports		
5. Financial Agreement	7. Contract Officials and Roles		
6. Procurement plan			
7. Project Approval decision			
Cont	ract Information		
Procurement	Contract		
1. Procurement method	1. Contract Agreement and Conditions		
2. Tender Documents	2. Registration and Ownership of firms		
3. Tender Evaluation results	3. Specifications and drawings		
<ol><li>Project design report</li></ol>			
Implementation			
1. List of variations, changes and amendments			
2. List of escalation approvals			
3. Quality assurance reports			
<ol><li>Disbursement records or payment certificates</li></ol>			
5. Contract Amendments			

Table 2: Data Standard items	for reactive disclosure	of information
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# 3.2 General

The results of the disclosed information for the Lukaya Market Project in presented in Table 4 below

IDS Disclosure Items		Number of Dis Poir	sclosed Data nts	
Proactive Disclosure		·		Percentage
Description	IDS Points	Phase I	Phase II	Disclosure
Project Identification	7	-	7	100%
Project Preparation	7	-	3	<b>43%</b>
Project Completion	6	-	5	<b>83%</b>
Procurement	14	-	8	57%
Implementation	6	-	3	50%
Total	40	-	26	<b>65%</b>
Reactive Disclosure				
Project Identification	8	-	1	13%
Completion	6	-	2	33%
Procurement	5	-	0	0%
Contract	3	-	0	0%
Implementation	5	-	1	20%
Total	27	-	4	15%
Overall Total	67	-	30	45%

# Table 4: Summary of items disclosed and not disclosed as per the IDS







Figure 2: Reactive disclosure level

Summary of disclosed and non-disclosed information

	Disclosed	Non Disclosed
Proactive Disclosure	65%	35%
Reactive Disclosure	15%	85%
Overall	45%	55%

Findings for the Lukaya Market indicate that Proactive and Reactive disclosure for this project stands at 65% and 15% respectively according to the CoST IDS. The Overall disclosure level for the Lukaya market stands at 45%. Generally there was no disclosure of data for phase I of the project.

# CHAPTER FOUR: ANALYSIS AND RECOMMENDATION OF DISCLOSED INFORMATION

## PROCUREMENT ISSUES

- Procurement data for both Phase I was not disclosed
- Information on the procurement process for Contractor for Phase II was not disclosed as the file had been taken to PPDA for investigation.

## Contract Implementation/Changes to scope and time of contract-Phase 1

The length of concrete culverts increased from 60m to 160m which is

## Effect of scope change-Phase 1

- Time overrun –Project time increased by 183 % (10 month). Even then the project is still not yet completed
- A new item of a 600m<sup>3</sup> layer of hardcore to enable groundwater movement was not originally provided for in the BOQS

## **Causes of scope change-Phase 1**

- Hard corenot included in design document- It is likely the in-house design glossed over drainage engineering and geotechnical engineering design aspects
- Specification error in description of Iron sheets to be procured.
- Cross cutting issues such as socio-economic and Environment assessment were grossed over during the project planning and implementation phase

## Project signage

- A project sign board was observed for only Phase II of the project. However, some panels were blank while others were missing.
- Information not originally placed on the project signage includes, contract sum and project duration, project scope, funders, project manager and or supervisor. A signboard for phase I was not in place at the time of visiting the site. There is need to elaborate scope of Phase II to mixing up Phase I with Phase II works



Figure 3: Project Signage

# Changes in project duration

The project also experienced a time overrun of 10 months which could be attributed to scope changes. It should, however be noted that;

- The PE presented a few inspection reports, however, no disclosure of implementation of Quality Assurance and Quality Control processes to ensure adherence to quality during construction of the Market was made.
- At the time of writing this assurance report, it was noted that the PE supervisor had not flagged out any time slag, defect or non-conformity issues.
- Documentation on closure of non-conformities was not disclosed
- Change in scope of 400mm hard core was approved without approved change in engineering design. An engineering design or basis for arriving at 400mm and not 300mm or 500mm was not presented on approval documents seen. In the future scope changes should first go through a design review and approval process. It's the new approved design that should form a basis for approval of scope changes. In actual fact proposed changes in design should be accompanied with cost impact appraisals
- Documentation of the base design for the Lukaaya market such as Geotechnical investigation report, structural design report and drainage design report were not disclosed.

## **Observations during the field visit**

• The AP conducted an impromptu visit to the site on 4th Nov, 2018. The visit revealed that there was no ongoing work on the site

## **Environmental information**

- Environmental approval documentation such as the NEMA certificate of approval and the respective approval conditions were not disclosed.
- During the site visit, it was observed that the site did not have sufficient safety and protection material. In some cases deep areas were not properly cordoned off.
- The role of the supervisor in QA/QC on site was not well documented at the time of the project field visit and verification processes. This calls for an increased presence of the Supervisor on site to enable efficiency and quality.
- The methodology of constructing a drain in a water logged zone was archaic and not as per international best engineering practice. No evidence of the quality control data for concrete cast was disclosed. Use of a water pump may give more successful results. It was not clear whether the drain was following rule of thumb or a welldocumented design
- Non-disclosure of the design for the drainage system of the area.
- Non-disclosure of the structural and geotechnical design for the the area.
- Local people still traverse construction site due to vandalism and or collapse of sections of the fence. All footpaths used by local people should be fenced.













Figure 2: Environmental concerns

# Recommendations

• The PE should strengthen its Quality control and quality assurance function particularly as a supervisor where no consultant is involved

- The PE should strengthen integration of cross cutting issues in project design such as Environmental Management Plan, Traffic Management Plan and the Occupational Health and Safety
- Project implementation should be based on an updated schedule that should be live and tracked. Continued implementation of the project works without an approved schedule means progress is not accurately tracked in real time and may result in irreversible delays.
- Repeated Quality Control challenges is hampering overall project progress
- The work methods and workmanship for the contractors can greatly be improved to international engineering best practice.
- The project is being implemented in a swampy area and floods oftenly. This may likely cause contaminant and pollutant ingress as well as impact on the usability and structural integrity of the structure
- The market requires an adequate drainage with a good outflow plan that should be informed by an adequate drainage design.
- Occupational health and safety issues should be integrated in the design to avoid risk to the market users and surrounding communities
- Provide timely updates and engagement of citizens' along the project area to enable them know the status of the project, appreciate the works, support and monitor the works and protect themselves in case of danger.
- Tracking the schedule live rather than at the end or when something goes wrong. This will go a long way in mitigating risks to claims
- The project team could benefit from training in practical project management. This could be achieved when attached to ongoing projects with consultants
- Stalemate between Employer and Contractor should be resolved or else contract should be closed within the provisions of the contract and the law.

# Key areas of improvement

- Low level of contract documentation that makes enforcement of quality assurance.
- The role of the Project supervisory role is not adequate. The ministry has to develop a tool kit to support supervision or there is need for additional human resource.
- Low degree of the project design, documentation and detailing resulting in scope changes and increase in project cost.

- Changes in scope that are not backed by design change approvals.
- Time overrun –Project time increased by 183 % (10 month). Even then the project is still not yet completed
- Information on the procurement process for the consultant could not be ascertained.

ANNEX A: DISCLOSED PROACTIVE INFORMATION ON CONSTRUCTION OF MARKET AT PLOT 422, BLOCK 369 LUKAYA TOWN COUNCIL KALUNGU DISTRICT COMPLETION OF PHASE 1 AND PHASE 2 WORKS PROC REF: MOWT/WOKS/14- 15/00340			
Project informa	ation Data		
Project Phase	Project data	Disclosed Data	
Project	Project owner	GOU represented by Ministry of Works and Transport	
Identification	Sector	Public Structures	
	Subsector	Public Structures	
	Project name	Construction of Market at Plot 422, Block 369 Lukaya Town Council Kalungu District; Completion of Phase 1 and Phase 2 Works Proc Ref: MoWT/WOKS/14- 15/00340	
	Project Location	Kalungu District, Uganda	
	Purpose	Completion of Phase I and Construction of a block of shops and lockups	
	Project description	Construction of Market at Plot 422, Block 369 Lukaya Town Council Kalungu District; Completion of Phase 1 and Phase 2 Works Proc Ref: MoWT/WOKS/14- 15/00340	
Project	Project Scope	Completion of Phase I Works	
Preparation	(main output)	<ul> <li>Construction of Worktop on Existing Stalls</li> </ul>	
		Construction of Splash Apron	
		Floor and worktop finishes on existing	
		structures	
		Completion of ablusion areas	
		Phase II Works	
		Construction of a block of shops and lockups	
	Environmental impact	No Environment Impact Assessment (EIA) report was disclosed. Possibly not done	
	Land and settlement impact	Land compensation and settlement not undertaken	
	Social Aspects	Health Safety and Environmental Officer	
	Environmental Aspects	Flooding of Market and the Road, Lack of drainage systems	
	Contact details	Plot 57-59, Old Port Bell Road P.O. Box 7174, Kampala Uganda Tel: 041 4320101	
	Funding sources	Government of Uganda (GOU)	
	Project Budget	Ugx 2,096,167,614/- VAT inclusive	
	Project budget	Stn June 2016 (FY 2016/2017)	
	approval		
	Project Risks	Employer risks.	
	Contact details Funding sources Project Budget Project budget Period & date of approval Project Risks	Plot 57-59, Old Port Bell Road P.O. Box 7174, Kampala Uganda Tel: 041 4320101 Government of Uganda (GOU) Ugx 2,096,167,614/- VAT inclusive 8th June 2016 (FY 2016/2017) Employer risks,	

		Contractor has a lower capa city than presented in hid
		documents Market does not meet the minimum standards Quality Issues Delays Lack of a bancable design
Project Completion	Project status (current)	On going
	Completion cost (projected)	Ugx 2,096,167,614/- VAT inclusive
	Completion date (projected)	December, 2018
	Scope at	Completion of Phase I Works
	(projected)	<ul> <li>Construction of Splash Apron</li> </ul>
		<ul> <li>Floor and worktop finishes on existing</li> </ul>
		structures
		Completion of ablusion areas
		Construction of a block of shops and lockups
		Additional Scope     Addition of 600m <sup>3</sup> of hardcore layer for     groundwater movement as Infrastructure is     located in water logged area
		<ul> <li>Changed from corrugated sheets to IT4 sheets of G26</li> </ul>
	Reasons for project changes	Site water logged and swampy Inferior materials used in BOQ compared to national standard
	Reference to audit and evaluation reports	Not disclosed
Contracts	Data to be disclosed	Contractor
Procurement	Procuring entity	Ministry of Works and Transport
	Procuring entity contact details	Plot 57-59, Old Port Bell Road P.O. Box 7174, Kampala Uganda Tel: 041 4320101
	Procurement process	Not disclosed
	Contract type	Not disclosed
	Contract status	Not disclosed
	Number of firms tendering	Not disclosed
	Cost estimate	(Ugx 2,096,167,614/-).Vat inclusive

	Contract administrative entity	Ministry of Works and Transport
	Contract title	Construction of Market at Plot 422, Block 369 Lukaya Town Council Kalungu District; Completion of Phase 1 and Phase 2 Works Proc Ref: MoWT/WOKS/14- 15/00340
	Contract firm(s)	M/s. Sumadhura Technologies Limited
	Contract price	Ugx 2,096,167,614/- VAT inclusive
	Contract scope of work	Not disclosed
	Contract start date	May , 2016 (contract signing) 8 <sup>th</sup> June , 2016 (Date of site possession)
	Contract duration	22 months and more
Implementation	Variation to contract price	UGX 24 Million
	Escalation of contract price	UGX 24 Million to cater for additional hardcore requirements
	Variation to contract duration	Change Order #1-No Cost Extension of Time from 6 <sup>th</sup> Month From 28 <sup>th</sup> June 2017 to 28 <sup>th</sup> Dec 2017 Change Order #2- No Cost Extension of Time from
		28" Dec 2017 to 28" April 2018
	variation to contract scope	Not disclosed
	Reasons for price changes	Not disclosed
	Reasons for duration changes	<ul> <li>Delay in site hand over –previous contractor delayed to demobilize equipment pending clients clearance of pending contract amounts upon contract termination</li> <li>Delay in payment processing-Certified in Nov 16</li> </ul>
		but partially cleared in June 17
	Reasons for scope changes	Site water logged and Swampy
	Challenges	<ul> <li>Client Cash flow challenges</li> <li>Delay in site hand over</li> <li>Inadequate project management</li> <li>Audits from Government agencies that disrupted project progress</li> <li>Lack of detailed Engineering design</li> </ul>

ANNEX B: DISCLOSED REACTIVE INFORMATION ON CONSTRUCTION OF MARKET AT PLOT 422, BLOCK 369 LUKAYA TOWN COUNCIL KALUNGU DISTRICT COMPLETION OF PHASE 1 AND PHASE 2 WORKS PROC REF: MOWT/WOKS/14-15/00340

# REACTIVE INFORMATION

PROJECT INFORMATION	
Identification and Preparation	
Multi-vear Programme& Budget	Not disclosed
Project brief or Feasibility study	Not disclosed
Environmental and social impact assessment	Not disclosed
Resettlement and compensation plan	Not disclosed
Project officials and roles	Not disclosed
Financial agreement	N/A
Procurement plan	Not disclosed
Project approval decision	Not disclosed
Completion	
Implementation progress reports	project progress as per 24th October 2017 was disclosed
Budget amendment decision	Budget amended on xxxxx
Project completion report	N/A project still in progress. There is a potential dispute
Project evaluation report	Not disclosed
Technical audit reports	Not disclosed
Financial audit reports	Not disclosed
CONTRACT INFORMATION	
Procurement	
Contract officials and roles	Not disclosed
Procurement method	Not disclosed
Tender documents	Not disclosed
Tender evaluation results	Not disclosed
Project design report	Not disclosed
Contract	
Contract agreement and conditions	Not disclosed
Registration and ownership of firms	Not disclosed
Specifications and drawings	Done internally. Not disclosed
Implementation	
List of variations, changes, amendments	<ul> <li>No cost extension of time</li> <li>Addition of 600m<sup>3</sup> of hardcore layer for groundwater movement as Infrastructure is located in water logged area.</li> <li>Changed from corrugated sheets to IT4 sheets of G26</li> </ul>
List of escalation approvals	<ul> <li>Addition of 600m<sup>3</sup> of hardcore layer for groundwater movement as Infrastructure is located in water logged area.</li> <li>Changed from corrugated sheets to IT4</li> </ul>

	sheets of G26
Quality assurance reports	No Quality assurance report. Only site inspection report on 24th October 2018
Disbursement records or payment certificates	Not disclosed
Contract amendments	As elaborated below

# REFERENCES

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- Construction Sector Transparency Initiative (CoST)[online] available from https://www.gov.uk/guidance/construction-sector-transparency-initiativecost[accessed 02/06/2017].
- 4. Project contract on Upgrading to bitumen of access road to Busoga College Mwiri between Multiplex Limited and Ministry of works and transport
- 5. Public Procurement and Disposal of Public Assets Act, 2003.

- 6. Public Procurement and Disposal of Public Assets Regulations, 2014.
- 7. Procurement File for the Upgrading to bitumen of access road to Busoga College Mwiri and paving of parking of the Central Material Laboratory.