

FACTS ABOUT THE MABIRADAM PROJECT

BY MINISTRY OF WATER AND ENVIRONMENT

01

Mabira Dam project is located in Mbarara District Local Government.

02

The Project falls under the Water Sector, planned, procured and implemented by Ministry of Water and Environment, Mbarara regional office.

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The Mabira Dam project cost **UGX 10,108,283,765** (Uganda Shillings: Ten Billion, One hundred eight million, Two hundred eighty-three thousand, seven hundred sixty-five).

04

The project was supervised by Alliance Consultants Ltd/Infra-consult Ltd from 16th November 2017 for 18 months.

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The works contractor was Global International Services Ltd from 25th July 2014 for 30 months.

06

The scope of works included; the construction of; the embankment, spillway, abstraction system, supply and water supply and distribution network, storage reservoir (2000m3), associated amenities, & electrochemical works among others.

07

The procurement and tender stages were handled correctly. The most competitive bidders were awarded contracts as disclosed by the project Engineers from the Entity. It was disclosed that 2 firms on both the works and supervision contracts, were shortlisted after public adverts had been run.

THE
MABIRA DAM
PROJECT COST
**UGX
10,108,283,765**



ASSURANCE FINDINGS ON MABIRA DAM

INCLUSION



1. The project had women, youth and other community dwellers involved in the construction process as was recorded and evidenced on site.
2. The project had a project manager, and environmentalist/sociologist who were women.
3. Two of the unskilled laborers onsite who were also classified as 'youth' were recruited from the community.

CITIZEN PERCEPTION



1. Most of the members in the community were grateful for the government's initiative to increase their water for production especially during the dry spells;
2. A few community dwellers indicated that the workmen for the project sites were very respectful.
3. At project implementation, the Ministry of Water and Environment involved project beneficiaries until completion. Community concerns were addressed as and when they would be raised.



33% TIME OVERRUNS

The project had a justifiable time overrun of 6 months which was 33% of the original contract duration. This was majorly due to the change in project scope which necessitated the redesign of the storage reservoir as a result of failure to obtain the requisite land for the original design.

15% COST OVERRUNS

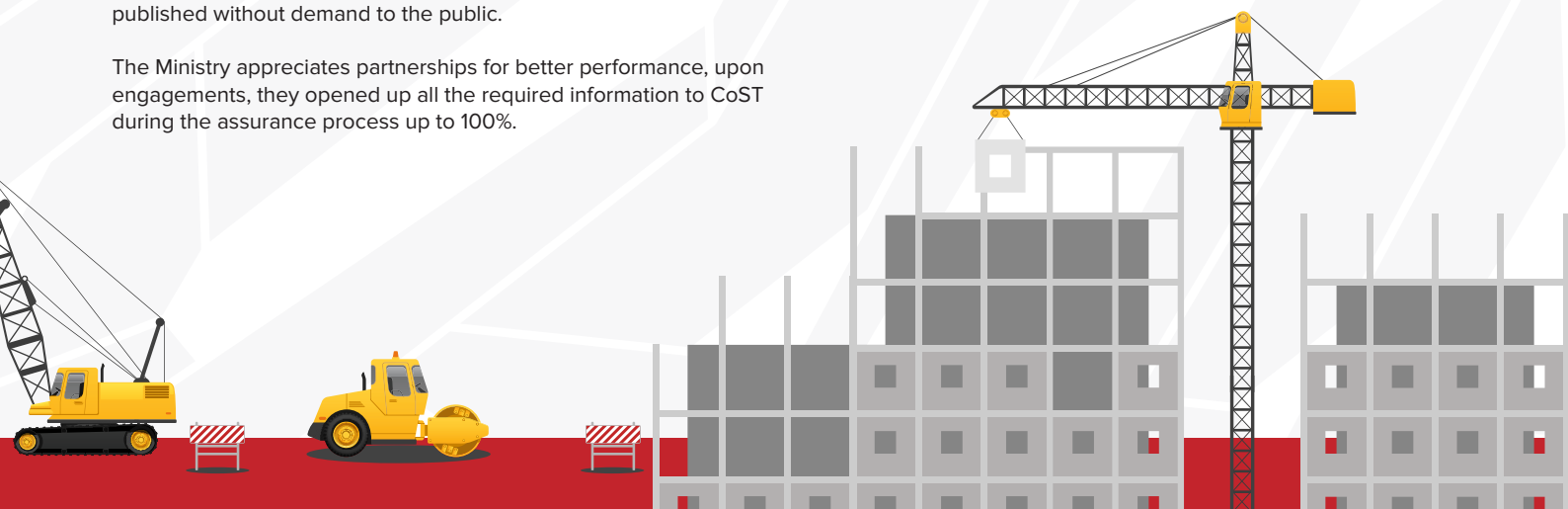
1. Project had justifiable cost overruns due to change of scope, severe weather conditions and failure to have readily available land for project implementation.
2. The current project contract cost increased by 15% of the original contract price

DISCLOSURE:

Despite the commendable work to publish information on the signboard/ information wall at the project site, there was low information disclosure on public domains regarding the project and its benefits to the nation and beneficiary community such as on the Ministry website, Government Procurement Portal and social media.

Information on the tendering and implementation process should be published without demand to the public.

The Ministry appreciates partnerships for better performance, upon engagements, they opened up all the required information to CoSt during the assurance process up to 100%.





95% complete

BEFORE OCTOBER 2019

1. The project was 95% complete as of October 2019.
2. The Quality of works on site were assured by an existing quality control plan which was disclosed by the Contractor and the Entity
3. No Environmental hazards mitigation measures on the project such as; contamination of the environment with cement dust, fuel spills, and grease into the soils, noise and dust pollution.
4. Delayed land acquisition for the storage reservoir from the community. The size of the reservoir therefore was reduced from 2000 cubic meters underground to 1200 cubic meter concrete reservoir.
5. Changes in project design leading to delays in implementation.
6. The project had a qualified Safety Officer who dealt with Occupational Health and Safety, HIV/AIDS, gender management.
7. All necessary protective gear/wear including reflectors, safety shoes and gloves were provided.
8. Health and safety precautions were highly adhered to which was highly commendable



UNDER CONSTRUCTION

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CoST ASSURANCE RECOMMENDATIONS

The entity is commended for taking the initiative to involve all relevant stakeholders' right from the start of the project and through the implementation period. This practice should be carried on to other projects within the Entity.

However,

1. The Ministry should use existing public forums to disclose project and contract information, e.g. Website and Government Procurement Portal
2. The Ministry should ensure effective documentation, recording and disclosure of the full tendering process.
3. The Ministry should guarantee Environmental management, by making use of the Environmental Management and decommissioning plans and disclose them for the public's benefit.
4. The Ministry should adopt a risk matrix for all projects to allow the Parties involved on the project to reduce costs and time overruns that may arise.
5. Mbarara district Local Government should work with the Ministry in maintaining the project beyond construction and handover.
6. The Ministry and the district should organize continuous engagements with the community to ensure sustainability and effective use of the facility.

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ROLE OF OTHER STAKEHOLDERS AND CITIZENS

1. Monitor and demand information about Government projects in your community.
2. Select a committee to oversee Government projects in your community and agree on issues affecting your community.
3. Work with your leaders to mobilize fellow citizens to speak about issues on Government projects in your community and request feedback on what has been done.

WHAT WE LEARN FROM THIS ASSURANCE

- Timely community awareness on project progress and challenges builds ownership and appreciation of the projects.
- Delays in project delivery creates stakeholder mistrust in the whole process.
- Citizens prefer to be engaged in the entire life cycle of a project implementation – with us and not for us is what they prefer.
- Timely access to project and contract information informs decision making.

