

Hon. Minister  
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**Ministry Of Works And Transport**  
Plot 57-59 Jinja Road  
P. O. Box 7174  
Kampala - UGANDA

**In any correspondence on this subject  
please quote No.**

## **Validation of Results from the Responsible Infrastructure Modelling Exercise**

**Venue: Hotel Hilton Garden INN**

**Date: 19<sup>th</sup> June 2025.**

### **Salutation**

- Representatives from the Ministry of Finance, Planning, and Economic Development
- The Executive Director, Kampala Capital City Authority
- Representatives from government Agencies and departments present
- The Division Mayors
- The technical staff from KCCA and the modelling team
- The Executive Director of AFIC- the host Organisation for the CoST Uganda Programme,
- The Africa Regional Manager, CoST International Secretariat,
- CoST Manager, Uganda and National Secretariat staff
- Protocol Observed

### **Ladies and gentlemen**

Today, 19 June 2025, CoST Uganda is pleased to publish its initial results from the modelling exercise carried out as a pilot programme under its Responsible Infrastructure pilot initiative. The data modelling for the project was conducted in collaboration with the Kampala Capital City Authority, starting in September 2024, and covered 12 infrastructure projects.

***Mission: To promote adequate, safe and well maintained Works and Transport Infrastructure and Service for Socio-Economic Development of Uganda***

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The pilot project aimed to assess whether the 32 data points of Open Contracting for Infrastructure Projects offer enough information on how projects are effectively selected and evaluated. Findings from the study have been prepared and presented to you for validation today, to facilitate the completion of the final report and to secure commitment to adopt these new modules.

I am pleased to preside over the validation of these results, as the Ministry Championing the CoST Programme in Uganda.

We commend KCCA for agreeing to partner with CoST Uganda Programme to pilot this project, and we are optimistic that the results validated today will help us foster a broader culture of transparency regarding how infrastructure projects are selected and appraised.

The modelling exercise covered five modules: four are sustainability modules and one is a climate finance module, which are very important in infrastructure investments in Uganda. The five modules include Economic Data Points, Institutional, Social, Environmental, Climate Resilience, and Climate Finance. All these modules comprise 32 data points/indicators of the New Open Contracting for Infrastructure Data points.

The process of this exercise has already been shared by the modelling entity (KCCA) and the implementing organisation (CoST Uganda).

Discovered gaps in how we conduct government-funded projects compared to donor-funded projects, which receive in-depth technical evaluations, among the key findings.

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I hope that all the capacity building gained through this CoST Program, including training sessions, community baraza meetings, and in-person engagements, has enhanced your skills to approach things differently and improve transparency and accountability in the delivery of infrastructure projects.

On behalf of the Ministry of Works and Transport, which champions the CoST Programme in Uganda, I extend our appreciation to the CoST Uganda Secretariat for its ongoing efforts in promoting transparency and accountability in the infrastructure sector.

The Government continues to prioritise infrastructure by allocating over 13% of the national budget to this sector. Ensuring transparency and value for money is therefore essential. CoST tools and standards offer practical ways to strengthen systems and processes, thereby enhancing sector performance.

We commend KCCA for piloting the new sustainability and climate finance modules through the recent project modelling exercise. This initiative provides valuable insights into how infrastructure projects are globally selected and appraised.

KCCA has also been a consistent participant in CoST processes, including Assurance and the Infrastructure Transparency Index, scoring highly in both 2021 and 2024. We believe the modelling results reflect these efforts.

The Ministry remains committed to supporting CoST Uganda and urges all MDAs to adopt its tools and standards. Let us all commit to enhancing transparency, accountability, and stakeholder engagement in infrastructure planning and delivery.

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I therefore invite us all to commit to improving the infrastructure project selection and appraisal processes in a way that promotes stakeholders' participation, transparency, and accountability in the public infrastructure sector.

**For God and My Country**

**Permanent Secretary- MoWT**

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